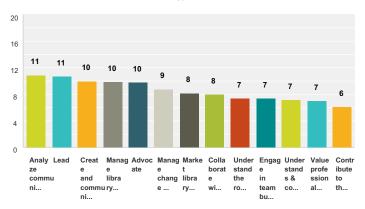
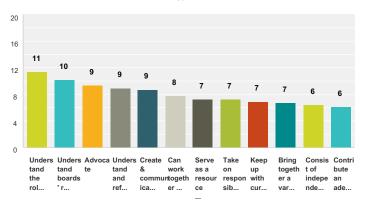
Q1 For the recommendations for Library Directors, please rank the below outcomes.



	1	2	3	4	5	6	7	8	9	10	11	12	13	Fundamental - Not ranked	Total	Score
Analyze community needs	22.22% 4	22.22% 4	5.56%	5.56%	11.11% 2	5.56%	0.00% 0	0.00% 0	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	22.22% 4	18	10.86
Lead	22.22% 4	0.00% 0	5.56%	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	5.56%	0.00% 0	0.00% 0	0.00% 0	55.56%	18	10.75
Create and communicate a vision	11.11% 2	22.22% 4	16.67%	11.11% 2	0.00% 0	0.00% 0	0.00% 0	5.56%	5.56%	0.00% 0	0.00% 0	5.56%	0.00% 0	22.22% 4	18	10.00
Manage library resources efficiently (lean management)	16.67% 3	5.56%	16.67% 3	5.56%	11.11% 2	0.00% 0	0.00% 0	0.00% 0	0.00% 0	5.56%	5.56% 1	0.00% 0	0.00% 0	33.33% 6	18	9.92
Advocate	11.76% 2	0.00% 0	11.76% 2	5.88%	0.00% 0	11.76% 2	11.76% 2	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	47.06% 8	17	9.78
Manage change & transitions	5.56%	11.11% 2	16.67%	5.56%	11.11% 2	0.00% 0	11.11% 2	5.56%	0.00% 0	0.00% 0	5.56%	5.56%	0.00% 0	22.22% 4	18	8.79
Market library services	5.88%	5.88%	0.00% 0	17.65%	11.76% 2	11.76% 2	11.76% 2	35.29% 6	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	17	8.18
Collaborate with partners	0.00% 0	11.76% 2	5.88%	5.88%	5.88% 1	23.53% 4	0.00% 0	11.76% 2	11.76% 2	5.88%	0.00% 0	0.00% 0	0.00% 0	17.65%	17	8.00
Understand the role of librarians	5.56%	0.00% 0	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	5.56%	0.00% 0	5.56%	5.56%	0.00% 0	0.00% 0	72.22% 13	18	7.40
Engage in team building through consensus building	0.00% 0	11.76% 2	0.00% 0	11.76% 2	5.88%	23.53%	5.88%	5.88%	17.65% 3	0.00% 0	5.88% 1	5.88% 1	0.00% 0	5.88% 1	17	7.38
Understands & communicates libraries' role in economic development	0.00% 0	5.56%	11.11% 2	5.56%	11.11% 2	0.00% 0	22.22% 4	5.56%	5.56%	16.67% 3	0.00% 0	5.56% 1	0.00% 0	11.11% 2	18	7.19
Value professional development & certification	0.00% 0	5.56% 1	0.00% 0	5.56% 1	16.67% 3	0.00% 0	11.11% 2	11.11% 2	5.56%	0.00% 0	5.56%	0.00% 0	5.56%	33.33% 6	18	7.00
Contribute to the professional community (state, region, national)	0.00% 0	0.00% 0	0.00% 0	11.76% 2	5.88% 1	11.76% 2	11.76% 2	0.00% 0	11.76% 2	17.65% 3	5.88% 1	0.00% 0	5.88% 1	17.65% 3	17	6.07

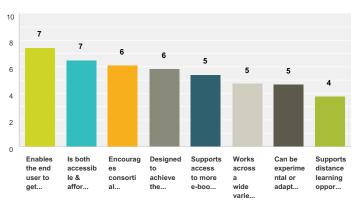
Q2 For the recommendations for Library Boards, please rank the below outcomes.



	1	2	3	4	5	6	7	8	9	10	11	12	Fundamental - Not ranked	Total	Scor
Inderstand ne roles of braries and brarians	22.22% 4	11.11% 2	5.56% 1	0.00%	0.00%	0.00% 0	0.00%	0.00%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	61.11% 11	18	11.
Understand boards' role (division of power)	17.65%	17.65%	5.88% 1	0.00%	0.00%	0.00% 0	0.00% O	0.00% O	0.00% 0	5.88% 1	0.00% 0	0.00% 0	52.94% 9	17	10.
Advocate	16.67%	5.56%	22.22% 4	11.11% 2	0.00% 0	5.56%	5.56%	0.00% 0	5.56%	0.00%	0.00% 0	0.00%	27.78% 5	18	9
Understand and reflect community needs	16.67%	22.22% 4	0.00% 0	5.56% 1	22.22% 4	11.11% 2	0.00% 0	5.56%	0.00% 0	0.00% 0	5.56%	0.00% 0	11.11% 2	18	8
Create & communicate a vision	23.53% 4	5.88%	17.65%	0.00% 0	11.76% 2	11.76% 2	0.00%	0.00% 0	11.76% 2	5.88%	0.00% 0	0.00% 0	11.76% 2	17	8
Can work together and compromise to achieve the goals of the library	0.00% 0	5.56% 1	0.00% 0	22.22% 4	16.67% 3	5.56%	11.11% 2	0.00% 0	5.56% 1	0.00% 0	0.00% 0	0.00% 0	33.33% 6	18	7
Serve as a resource and support system for directors	5.56% 1	0.00% 0	22.22% 4	0.00% 0	0.00%	16.67% 3	11.11% 2	11.11% 2	5.56% 1	5.56% 1	0.00% 0	0.00% 0	22.22% 4	18	7
Take on responsibilities and are willing to be held accountable	0.00% O	5.56%	0.00% 0	16.67% 3	11.11% 2	0.00% 0	22.22% 4	0.00% 0	0.00% 0	0.00% 0	5.56%	0.00% 0	38.89% 7	18	7
Keep up with current trends in libraries and translate trends into action for libraries and in communities	0.00%	5.56%	16.67% 3	22.22% 4	0.00%	5.56% 1	5.56%	16.67% 3	0.00%	5.56% 1	5.56% 1	5.56% 1	11.11% 2	18	6
Bring together a variety of skills (legal, contracting, policy, grant writing, etc.)	0.00% 0	11.11% 2	5.56%	0.00% 0	5.56% 1	16.67% 3	5.56% 1	5.56% 1	16.67% 3	5.56%	0.00% 0	0.00% 0	27.78% 5	18	6
Consist of independent thinkers who are willing to express their individual points of view	0.00%	5.88%	0.00% 0	11.76% 2	0.00%	17.65%	5.88%	17.65%	0.00%	11.76% 2	0.00% 0	0.00% 0	29.41% 5	17	6

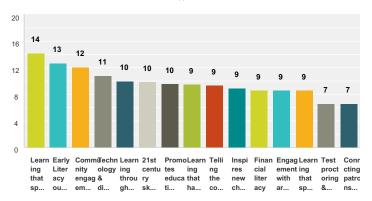
Contribute an	0.00%	5.88%	5.88%	0.00%	23.53%	0.00%	11.76%	11.76%	5.88%	5.88%	5.88%	5.88%	17.65%		
adequate	0	1	1	0	4	0	2	2	1	1	1	1	3	17	6.07
amount of															
time/participate															
both locally,															
regionally,															
statewide															

Q3 For the recommendations for Library Infrastructure, please rank the below outcomes.



	1	2	3	4	5	6	7	8	Fundamental - Not ranked	Total	Score
Enables the end user to get resources & services, easily, seamlessly, utilizing current technology	38.89% 7	11.11% 2	11.11% 2	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	38.89% 7	18	7.45
Is both accessible & affordable	5.56%	11.11% 2	0.00% 0	0.00% 0	5.56%	0.00% 0	0.00% 0	0.00% 0	77.78%	18	6.50
Encourages consortial resource sharing to make information resources, technology and service delivery more efficient, effective, affordable, customizable, sustainable, scalable	11.11% 2	38.89% 7	22.22% 4	5.56%	11.11% 2	0.00%	5.56%	0.00% 0	5.56% 1	18	6.12
Designed to achieve the objectives in a library's strategic plan	27.78% 5	0.00% 0	11.11% 2	5.56%	5.56%	16.67% 3	0.00% O	0.00% 0	33.33% 6	18	5.83
Supports access to more e- books and e-audio	5.88%	17.65%	35.29% 6	23.53% 4	0.00% 0	5.88%	11.76% 2	0.00% 0	0.00% 0	17	5.41
Works across a wide variety of accessible platforms to support the widest possible access	0.00% 0	5.56%	11.11% 2	22.22% 4	11.11% 2	5.56%	5.56%	0.00% 0	38.89% 7	18	4.73
Can be experimental or adaptable, is nimble, and cutting edge	11.76% 2	11.76% 2	5.88%	11.76% 2	29.41% 5	11.76% 2	5.88%	5.88%	5.88%	17	4.69
Supports distance learning opportunities	0.00% 0	5.56%	5.56%	22.22% 4	22.22% 4	22.22% 4	5.56%	11.11% 2	5.56%	18	3.82

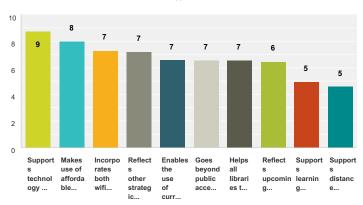
Q4 For the recommendations for Lifelong Learning, please rank the below outcomes.



	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	Fundamental - Not ranked	Total	Score
Learning that spans a lifetime	11.11% 2	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% O	0.00% O	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	77.78% 14	18	14.2
Early Literacy outcomes supported through family literacy	27.78% 5	11.11% 2	11.11% 2	16.67%	5.56%	5.56%	0.00%	0.00%	0.00%	0.00% O	5.56%	0.00%	0.00%	0.00%	0.00% 0	16.67% 3	18	12.7
Community engagement inside & outside the library, fostering engagement in the world and empowering an informed citizenry	5.56% 1	11.11%	22.22% 4	11.11%	5.56% 1	5.56% 1	5.56% 1	5.56% 1	0.00% O	0.00% O	0.00%	0.00% 0	0.00%	0.00%	0.00%	27.78% 5	18	12.0
Technology & digital literacy and digital inclusion	0.00% 0	16.67% 3	11.11% 2	0.00% 0	11.11% 2	16.67% 3	5.56%	0.00% 0	5.56%	0.00% 0	0.00% 0	5.56%	0.00% 0	0.00% 0	0.00% 0	27.78% 5	18	10.7
Learning through creation as well as consumption	5.88% 1	5.88%	5.88%	17.65% 3	5.88%	5.88%	23.53% 4	5.88%	17.65% 3	5.88% 1	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% O	17	10.
21st century skills (connections to people)	11.11% 2	5.56% 1	5.56% 1	11.11% 2	0.00% O	5.56% 1	0.00% O	11.11% 2	0.00% O	0.00% O	5.56% 1	5.56% 1	5.56%	0.00% 0	0.00% 0	33.33% 6	18	9.
Promotes educational values	5.56%	0.00% 0	11.11% 2	11.11% 2	0.00% 0	0.00% 0	16.67% 3	0.00% 0	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	5.56%	38.89% 7	18	9
Learning that happens in the library and virtually	5.56%	5.56%	5.56%	5.56%	11.11% 2	0.00% 0	5.56%	11.11% 2	5.56%	11.11% 2	0.00% 0	0.00% 0	5.56%	0.00% 0	0.00% 0	27.78% 5	18	9.
Telling the community story	5.88%	11.76% 2	0.00% 0	0.00% 0	17.65%	0.00% 0	17.65%	17.65%	11.76% 2	0.00% 0	5.88%	5.88%	0.00% 0	0.00% 0	0.00% 0	5.88% 1	17	9
Inspires new channels of learning	5.56%	5.56%	5.56%	11.11% 2	0.00% 0	0.00% 0	11.11% 2	16.67%	0.00% 0	5.56%	0.00% 0	5.56%	11.11% 2	0.00% 0	0.00% 0	22.22% 4	18	8
Financial literacy	5.56%	5.56%	5.56%	5.56%	16.67%	11.11% 2	0.00% 0	5.56%	11.11%	11.11% 2	5.56%	5.56%	5.56%	5.56%	0.00%	0.00%	18	8

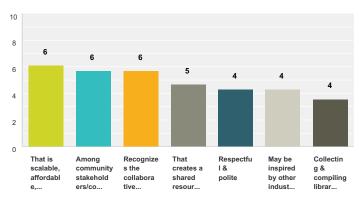
Engagement with arts & humanities	0.00% O	5.56%	5.56%	5.56%	16.67% 3	11.11% 2	0.00% O	5.56%	5.56% 1	5.56%	11.11% 2	5.56% 1	0.00% 0	5.56% 1	0.00% 0	16.67% 3	18	8.60
Learning that spans all types of libraries	11.76% 2	5.88%	0.00% O	0.00% O	0.00% O	5.88% 1	0.00% O	0.00% O	5.88% 1	5.88% 1	5.88% 1	5.88%	0.00% O	0.00%	5.88% 1	47.06% 8	17	8.56
Test proctoring & distance learning opportunities	0.00% 0	5.56% 1	5.56% 1	0.00% 0	0.00% 0	5.56% 1	11.11% 2	5.56%	5.56% 1	16.67% 3	16.67% 3	5.56%	5.56% 1	5.56% 1	5.56%	5.56% 1	18	6.65
Connecting patrons to the Talking Book Library	0.00% O	0.00% 0	0.00% O	5.56% 1	5.56% 1	22.22% 4	0.00% O	5.56% 1	5.56% 1	5.56% 1	11.11% 2	11.11% 2	11.11% 2	11.11% 2	0.00% 0	5.56% 1	18	6.59

Q5 For the recommendations for Public Access Technology, please rank the below outcomes.



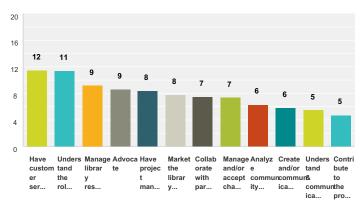
	1	2	3	4	5	6	7	8	9	10	Fundamental - Not ranked	Total	Score
Supports technology & digital literacy and digital inclusion	16.67% 3	22.22% 4	16.67% 3	0.00% 0	5.56% 1	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	38.89% 7	18	8.7
Makes use of affordable broadband	27.78% 5	5.56% 1	5.56% 1	11.11% 2	0.00%	0.00% 0	5.56%	5.56%	0.00% 0	0.00% 0	38.89% 7	18	8.0
Incorporates both wifi and wired connections	5.56% 1	11.11% 2	22.22% 4	0.00% O	0.00%	11.11% 2	0.00%	5.56%	0.00%	0.00%	44.44% 8	18	7.3
Reflects other strategic lifelong learning goals	16.67% 3	16.67% 3	11.11% 2	5.56% 1	11.11% 2	0.00% 0	0.00% 0	16.67% 3	0.00%	0.00% 0	22.22% 4	18	7.2
Enables the use of current content, ie. MTLibrary2Go	0.00%	11.11% 2	5.56% 1	16.67% 3	16.67% 3	11.11% 2	5.56% 1	0.00% 0	0.00%	0.00% 0	33.33% 6	18	6.
Goes beyond public access computers	0.00% 0	11.76% 2	11.76% 2	5.88%	11.76% 2	17.65%	5.88%	0.00% 0	0.00% 0	0.00% 0	35.29% 6	17	6.
Helps all libraries to have an online presence	16.67% 3	5.56%	0.00% 0	16.67% 3	5.56%	11.11% 2	5.56%	5.56%	5.56%	0.00% 0	27.78% 5	18	6.
Reflects upcoming technology trends	11.76% 2	5.88% 1	17.65%	11.76% 2	23.53% 4	5.88% 1	17.65%	0.00% 0	5.88% 1	0.00% 0	0.00% 0	17	6.4
Supports learning through creation as well as consumption	5.56% 1	5.56% 1	5.56% 1	16.67% 3	5.56% 1	11.11% 2	16.67% 3	11.11% 2	16.67% 3	5.56%	0.00% O	18	4.9
Supports distance learning	0.00%	5.56%	5.56%	11.11% 2	16.67% 3	11.11% 2	11.11% 2	11.11% 2	5.56%	16.67%	5.56%	18	4.

Q6 For the recommendations for Collaboration, please rank the below outcomes.



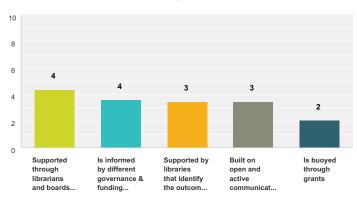
	1	2	3	4	5	6	7	Fundamental - Not ranked	Total	Scor
That is scalable, affordable, implementable	17.65%	52.94%	0.00%	5.88%	0.00%	0.00%	0.00%	23.53%		
for all types of libraries	3	9	0	1	0	0	0	4	17	6.0
Among community stakeholders/community	27.78%	16.67%	22.22%	5.56%	5.56%	0.00%	0.00%	22.22%		
partners	5	3	4	1	1	0	0	4	18	5.
Recognizes the collaborative value of the	17.65%	5.88%	11.76%	0.00%	5.88%	0.00%	0.00%	58.82%		
MT library community	3	1	2	0	1	0	0	10	17	5.
That creates a shared resource platform that	22.22%	5.56%	11.11%	33.33%	11.11%	0.00%	5.56%	11.11%		
libraries contribute to in order to help	4	1	2	6	2	0	1	2	18	4.
address specific needs, ie. building, branding, funding										
Respectful & polite	5.56%	0.00%	11.11%	5.56%	16.67%	0.00%	0.00%	61.11%		
respection & polite	1	0.00%	2	1	3	0.0076	0.0076	11	18	4.
May be inspired by other industries	5.56%	11.11%	33.33%	22.22%	11.11%	16.67%	0.00%	0.00%		
	1	2	6	4	2	3	0	0	18	4
Collecting & compiling library stories to	5.56%	11.11%	5.56%	22.22%	16.67%	27.78%	5.56%	5.56%		
share them statewide	1	2	1	4	3	5	1	1	18	3

Q7 For the recommendations for Staff or Volunteers, please rank the below outcomes.



	1	2	3	4	5	6	7	8	9	10	11	12	Fundamental - Not ranked	Total	Score
Have customer service skills	22.22% 4	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	66.67% 12	18	11.50
Understand the role of librarians	27.78% 5	11.11% 2	0.00% 0	5.56% 1	0.00% 0	0.00% 0	0.00% 0	0.00%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	55.56% 10	18	11.38
Manage library resources efficiently (lean management)	0.00% 0	23.53%	29.41% 5	5.88%	17.65% 3	5.88%	0.00% 0	0.00% 0	5.88%	0.00% 0	0.00% 0	0.00% 0	11.76% 2	17	9.20
Advocate	11.11% 2	11.11% 2	0.00% 0	16.67% 3	11.11% 2	16.67% 3	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	0.00% 0	22.22% 4	18	8.6
Have project management skills	5.88%	17.65%	11.76% 2	11.76% 2	23.53% 4	5.88%	0.00% 0	5.88%	11.76% 2	0.00% 0	0.00% 0	0.00% 0	5.88%	17	8.4
Market the library services	11.11% 2	11.11% 2	5.56%	16.67%	5.56%	11.11% 2	16.67%	11.11% 2	5.56%	5.56%	0.00% 0	0.00% 0	0.00% 0	18	7.7
Collaborate with partners	11.11% 2	5.56%	5.56%	5.56%	16.67% 3	11.11% 2	16.67% 3	11.11% 2	5.56%	5.56%	0.00% 0	0.00% 0	5.56%	18	7.4
Manage and/or accept change & transitions	5.56%	5.56% 1	16.67% 3	11.11% 2	0.00% 0	0.00% 0	16.67% 3	11.11% 2	0.00% 0	5.56% 1	5.56% 1	0.00% 0	22.22% 4	18	7.4
Analyze community needs	0.00% 0	5.88%	0.00% 0	5.88%	23.53% 4	23.53% 4	5.88%	11.76% 2	0.00% 0	23.53% 4	0.00% 0	0.00% 0	0.00% 0	17	6.3
Create and/or communicate a vision	5.56%	5.56%	5.56%	5.56%	5.56%	0.00% 0	11.11% 2	22.22% 4	22.22% 4	5.56%	11.11% 2	0.00% 0	0.00% 0	18	5.8
Understand & communicate the libraries' role in economic development	0.00% 0	0.00% 0	11.76% 2	5.88%	0.00% 0	23.53% 4	5.88% 1	17.65% 3	5.88%	11.76% 2	11.76% 2	5.88%	0.00% O	17	5.4
Contribute to the professional community (state, region, national)	0.00% 0	0.00% 0	11.11% 2	5.56% 1	0.00% 0	0.00% 0	16.67% 3	0.00% 0	22.22% 4	5.56%	5.56% 1	16.67% 3	16.67% 3	18	4.7

Q8 For the recommendations for Governance & Funding, please rank the below outcomes.



	1	2	3	4	5	Fundamental - Not ranked	Total	Score
Supported through librarians and boards that aren't afraid to ask for	27.78%	33.33%	5.56%	0.00%	0.00%	33.33%		
the resources they need and who seek creative sources of funding	5	6	1	0	0	6	18	4.33
Is informed by different governance & funding models and librarians	27.78%	11.11%	27.78%	16.67%	0.00%	16.67%		
and boards take responsibility for evaluating and improving their governance structures	5	2	5	3	0	3	18	3.60
Supported by libraries that identify the outcomes and impacts of	27.78%	11.11%	16.67%	27.78%	0.00%	16.67%		
their services and can tell those stories	5	2	3	5	0	3	18	3.47
Built on open and active communication and advocacy	16.67%	22.22%	22.22%	11.11%	5.56%	22.22%		
	3	4	4	2	1	4	18	3.43
Is buoyed through grants	0.00%	22.22%	11.11%	5.56%	50.00%	11.11%		
	0	4	2	1	9	2	18	2.06