



MEMO

To: Montana State Library Commission
From: Rebekah Kamp, Data Coordinator
Subject: FY 2026 Work Plan Priorities
Date: June 2, 2025

This memo is a preview of the Montana State Library's work plan priorities for the next fiscal year. The final column in each table shows whether an activity continues work on an objective from the FY 2025 work plan. A more detailed work plan will be published this summer.

FY 2026 Work Plan Preview

Central Services

Program	Activity	Objective	Continuing from PY?
Budgeting and Accounting	Update agreements with partner libraries	Establish/update MOUs with libraries that participate in Shared Resources (MSC, Courier Services, etc.)	No
Budgeting and Accounting	Implement new programs created by the Legislature	Establish the FY 26 budget and financial reporting so that it conforms to the new programs created by the Legislature	No
Data Coordination	Interim study on interlibrary resource sharing programs	Collect and publish data needed to support the outcomes identified by the Interim Budget Committee	No
Data Coordination	Improve dashboard usability	Revise 12 public facing dashboards to address design and usability concerns	No
Data Coordination	Pilot Microsoft Planner for project management	Work with 1 to 3 teams to implement Microsoft Planner for tracking project progress and ingesting it into a unified agency work plan	No

Information Technology	Server 2016 migrations	Migrate our last four systems to Server 2022 or higher before Server 2016 End of Life	Yes
Information Technology	Windows 11 migration	Deploy/Migrate remaining systems to Windows 11 before Windows 10 End of Life	Yes
Information Technology	Endpoint lifecycle	Deploy new systems and scrub/surplus the old. (Annual)	Yes
State Librarian	Commission goals and objectives	Respond to Commission questions, monitor and report progress to the Commission, provide guidance to staff, and consider necessary actions to successfully achieve Commission goals	No
State Librarian	Interim study on interlibrary resource sharing programs	Respond to Legislative Interim Committee questions and requests for information; provide guidance to staff to successfully execute the interim study	No

Patron and Local Library Development Services

Program	Activity	Objective	Continuing from PY?
Consulting	Support for libraries	Visit every main library, answer questions, provide training and support for public and tribal college libraries in Montana	Yes
Consulting	Library board support	Provide local, regional, and online training for library board members	Yes
Consulting	Road map webinar series	Lead a webinar series that features the road map, libraries that have worked on items, and resources to help other libraries achieve items on the road map	Yes
Continuing Education	Commission review of CE/Certification	Meet with Commission committee members to review the CE and Certification program and make recommendations to the full Commission	Yes

Continuing Education	MSL Certification program	Manage logistics, answer questions, and encourage participation in certification	Yes
Continuing Education	MSL Learn	Update classes, offer webinars, record videos, and provide online learning opportunities for libraries	Yes
Lifelong Learning Program	Virtual programming	Provide at least 6 virtual programs featuring speakers of interest to Montanans	Yes
Lifelong Learning Program	Popcorn & PJs	Create and implement a virtual storytime series that teaches viewers how to read in a way that increases children's success with reading	Yes
Lifelong Learning Program	Early Literacy	Work on Dolly Parton Imagination Library initiatives, distribute back catalog titles, answer questions, provide training and materials that help libraries support early literacy	Yes
Montana History Portal	Portal outreach	Develop relationships to offer online sessions for encouraging development of new collections, to foster new partnerships, and to share information on using the portal	Yes
Montana History Portal	Portal continuity	Create documentation of regular workflows	No
Montana History Portal	Teacher workshop	Host a 3rd teacher workshop to create new exhibits	Yes
Montana Library Network	Courier	Help make any program/infrastructural changes needed through the start of a new contract period. Study and identify investment needs	Yes
Montana Library Network	MontanaLibrary2Go	Utilize data gathered to identify investment needs to adequately meet patron usage. Research and potentially Pilot Advantage + Program in Overdrive	No
Montana Library Network	Interim study on interlibrary resource sharing programs	Study and understand the overlapping impact of programs within the Montana Library Network. Identify areas of strength, potential, and barriers of Statewide Projects within the Montana Library Network	No

Montana Shared Catalog	MSC customer support	Support MSC member librarians in their use of the Shared Catalog ILS through the help desk	Yes
Montana Shared Catalog	MSC system maintenance	Maintain MSC product functionality for member librarians	Yes
Montana Shared Catalog	MSC system improvement	Expand and enhance MSC products available to member librarians	Yes
Research Resources	Digital resources newsletter	Work with Digital Librarian group to produce quarterly newsletter highlighting MSL resources	No
Talking Book Services	Remote recording	Continue adding Montana titles to BARD by utilizing contracts with commercial recording studios and Potomac Talking Books	Yes

GIS, Data, and Information Programs

Program	Activity	Objective	Continuing from PY?
Government Information	Records management	Process 12 boxes of MSL print records for eventual transfer and permanent storage at Montana Historical Society (MHS)	Yes
Government Information	MSL catalog management	MSL catalog accurately and clearly represents MSL resources	Yes
Government Information	Preserve archive.org and archive-it data	Per Montana Code Annotated, ensure permanent public access to state publication collections	Yes
Information Products	Montana Cadastral enhancements	Add new functionality to Montana Cadastral application; migrate it to a new web server environment	No
Information Products	ASPeN Enhancements	Improve or replace parts of the ASPeN web application	Yes
Information Products	Support and improve communication for GIS coordination	Support the restructuring of GeoInfo web content, the implementation of GIS Hub Technology for discovering geospatial information, and the retirement of the legacy GIS Data List application	Yes

Land Information	Improve MSDI geospatial data value	Implement the GIS Strategic Goal to improve geospatial data value, including MSDI data quality matrices and theme improvement plans for Cadastral, Mapping Control, Structures & Addresses, Administrative Boundaries, and Transportation	Yes
Land Information	Improve MSDI data sharing	Improve data sharing, specifically road centerlines, with: Esri, Google, OpenStreetMap, Overature Maps, and possibly others	No
Land Information	Administrative Boundaries adjustments to CadNSDI	Improve spatial accuracy of administrative boundaries by adjusting to most recent CadNSDI	No
Montana State Reference Network	Build customer base	To reach the goal of 150 subscribers in FY26 we aim to have at least 100 subscribers by the end of calendar year 2025. MSL is working with a vendor to improve outreach messaging to existing and potential users. We are currently targeting the Survey and Agricultural user communities to grow a user base in those two key industries.	Yes
Montana State Reference Network	Grow network coverage	While MDT is primarily responsible for building new stations, it is MSL's responsibility to add them to the MTSRN and ensure the network is providing high quality solutions. This is achieved in part through having nodes available to add stations. The operator also monitors the network performance and regularly updates station data to maintain high quality solutions. We hope to add at least 10 new stations in FY26.	No

Montana State Reference Network	Improve the network	Update the network with the new Multi Year CORS Solutions in the summer of 2025. We expect the new NATRF datums to become available late in the year and we want to begin broadcasting a data stream based on the new datums when that happens. Our plan is to cast both the current and new streams concurrently until users can transition their workflows.	No
Natural Heritage Program	Support Montana Fish, Wildlife, and Parks in their development of a 2025 State Wildlife Action Plan (SWAP)	Systematic documentation of conservation status rank factors for all vertebrates and vascular plant and invertebrate Species of Concern to identify Species of Greatest Conservation Need and Species of Greatest Information Need	Yes
Natural Heritage Program	Create new information dashboards to meet the needs of natural resource managers and planners	Dashboards for Land Cover Trends, Conservation Status Rank Factors, and County Change	No
Natural Heritage Program	Revise predicted habitat suitability modeling methodology	Refresh environmental input data layers, add land ownership/stewardship summaries to model reports, update modeling process to reduce the number of input variables in a stepwise process, revise rubrics for assigning habitat suitability classes and explore using different output scales for species that rely on rare, limited, or stringer habitats	No
Next Generation 9-1-1	PSAP visits	Visit remaining 14 PSAPs	Yes
Next Generation 9-1-1	Complete and validate a statewide PSAP boundary layer	Coordinate with all PSAPs in Montana to validate statewide PSAP boundaries	Yes

Next Generation 9-1-1	Improve Validation and Aggregation Portal dashboard	Change dashboard(s) to more accurately show progress, mandatory minimum requirements, and consistent use	Yes
Statewide GIS Coordination	Improve MSDI geospatial data value	Support MSDI Theme Leads & Water/Land Info Managers in implementing and achieving this Strategic Goal	Yes
Statewide GIS Coordination	Improve geospatial data governance through policies and best practices	Coordinate with key state officials on geospatial governance; review & educate on the geospatial governance processes; and adopt a workplan to establish governance principles & create policies for implementation	Yes
Statewide GIS Coordination	Improve communication for GIS coordination	Restructure GeoInfo web content and implement new technology for the discovery of geospatial information	Yes
Water Information System	Improve MSDI geospatial data value – Water Themes	Implement the GIS Strategic Goal to improve geospatial data value, including MSDI data quality matrices and theme improvement plans for Elevation, Hydrography, Hydrologic Units, Climate, and Administrative Boundaries	Yes
Water Information System	MSL-USDA NRCS Partnership Agreements	Satisfy contractual agreements and submit monthly activity reports and quarterly performance and financial forms. Continue processing new, incoming lidar. Seek renewal of the 5-year core agreement currently set to end Sept. 30, 2026	Yes
Water Information System	USGS 3D Hydrography Program partners	Identify funding partners, coordinate, and apply to the USGS Data Collaboration Announcement for 3D Hydrography data development	Yes